

**MACKAY REGIONAL COUNCIL
BUDGET STATEMENTS 2011/2012**

	Mackay Regional Council by Fund				
	GENERAL	WATER	WASTE WATER	WASTE SERVICES	TOTAL
	Budget 2011/2012	Budget 2011/2012	Budget 2011/2012	Budget 2011/2012	Budget 2011/2012
Operating Revenue					
Rates & Utility Charges	97,509,100	33,152,802	37,829,853	16,980,700	185,472,455
Less: Discounts and Remissions	(9,778,050)	(1,387,710)	(3,370,388)	(1,001,000)	(15,537,148)
Fees & Charges	10,451,530	1,130,445	1,431,070	7,528,102	20,541,147
Sales - Contract & Recoverable Work	3,615,400	1,304,000	805,000	-	5,724,400
Operating Grants & Subsidies	128,977,594	-	-	-	128,977,594
Operating Contributions	-	-	-	-	-
Interest Earned	2,050,000	420,000	350,000	273,000	3,093,000
Other Revenue	5,227,198	123,500	-	260,497	5,611,195
Community Services Obligations	(158,472)	31,589	99,303	27,580	-
Internal Transfers - Revenue	18,468,149	581,432	298,988	414,300	19,762,869
Internal Revenue Distribution	-	-	-	-	-
	\$ 256,362,449	\$ 35,356,058	\$ 37,443,826	\$ 24,483,179	\$ 353,645,512
Less: Operating Expenses					
Employee Cost	56,724,847	6,931,763	6,264,609	1,235,180	71,156,399
Goods, Services & Other Operational Costs	161,709,480	7,369,575	8,552,236	16,381,720	194,013,011
Transfer from Capital re Loss on Disposal of Assets	-	-	-	-	-
Finance Costs (incl Interest Expense)	5,313,790	2,007,229	3,163,678	1,317,167	11,801,864
Other Expenses	3,740,342	269,000	581,600	57,300	4,648,242
Depreciation	35,508,262	9,552,844	10,275,240	291,012	55,627,358
Corporate Overheads & Competitive Neutrality Costs	(6,756,175)	3,147,571	3,070,537	538,067	(0)
Internal Transfers - Expenses	13,040,367	1,554,838	1,077,463	247,979	15,920,647
	\$ 269,280,913	\$ 30,832,820	\$ 32,985,363	\$ 20,068,425	\$ 353,167,521
Less: Transfers					
Transfer from Capital re Loss on Disposal of Assets	-	-	-	-	-
Retained Surplus/Deficit Brought Forward from Prior Year	-	-	-	-	-
Transfer from Capital for Unfunded Depreciation	(7,486,755)	-	-	-	(7,486,755)
Transfer (to) Capital General Revenue Expended	-	1,692,550	1,612,497	2,759,660	6,064,707
Inter-Function Dividends & Return on Capital	(6,264,065)	3,218,697	2,695,966	349,402	-
Constrained funds carried forward	-	-	-	-	-
Transfers from Reserves	(2,980,544)	(488,009)	-	-	(3,468,553)
Transfers to Reserves	3,812,900	100,000	150,000	1,305,692	5,368,592
	(\$ 12,918,464)	\$ 4,523,238	\$ 4,458,463	\$ 4,414,754	\$ 477,991
Operating Surplus (Deficit)	\$ -	\$ -	\$ -	\$ 0.90	\$ -
CAPITAL SUMMARY					
Capital Funding					
General Revenue Used for Capital Purposes	-	1,692,550	1,612,497	2,759,660	6,064,707
Capital Grants	3,232,775	-	-	-	3,232,775
Capital Contributions	3,788,000	3,000,000	3,000,000	-	9,788,000
Capital Contributions - Non Cash Developer	4,000,000	2,000,000	2,000,000	-	8,000,000
Capital Other Revenue	-	-	-	-	-
Capital Internal Transfers - Revenue	-	-	-	-	-
Transfers from Capital Reserves	11,678,000	3,000,000	3,278,490	-	17,956,490
Transfers to Capital Reserves	(3,788,000)	(3,000,000)	(3,000,000)	-	(9,788,000)
New Loans	4,860,300	10,142,156	15,167,598	8,600,000	38,770,054
Proceeds from Sale of Assets	5,680,100	-	-	-	5,680,100
Funded Depreciation	28,021,507	9,552,844	10,275,240	291,012	48,140,603
Capital Funding Brought Forward	-	-	-	-	-
Capital Funding Carried Forward	-	-	-	-	-
	\$ 57,472,682	\$ 26,387,550	\$ 32,333,825	\$ 11,650,672	\$ 127,844,729
Capital Expenditure					
Capital Expenditure	46,600,882	22,542,560	28,229,617	10,600,000	107,973,059
Capital Internal Transfers - Expense	3,556,585	206,061	79,577	-	3,842,223
Capital Expenditure (Carried Over)	-	-	-	-	-
Capital - Non Cash Developer Contributions	4,000,000	2,000,000	2,000,000	-	8,000,000
Loan Repayments	3,315,215	1,638,929	2,024,631	1,050,672	8,029,447
	\$ 57,472,682	\$ 26,387,550	\$ 32,333,825	\$ 11,650,672	\$ 127,844,729

MACKAY REGIONAL COUNCIL
BUDGET STATEMENTS 2011/2012

	Mackay Regional Council by Department						
	Corporate Revenue & Expenses	Development Services	Corporate Services Office of CEO	Community Services	Engineering Services	Water & Waste Services	TOTAL
	Budget 2011/2012	Budget 2011/2012	Budget 2011/2012	Budget 2011/2012	Budget 2011/2012	Budget 2011/2012	Budget 2011/2012
Operating Revenue							
Rates & Utility Charges	92,029,600	-	-	920,800	4,558,700	87,963,355	185,472,455
Less: Discounts and Remissions	(9,770,400)	-	-	(800)	(6,850)	(5,759,098)	(15,537,148)
Fees & Charges	511,000	6,441,890	175,000	2,778,850	544,800	10,089,617	20,541,147
Sales - Contract & Recoverable Work	-	-	65,000	-	3,550,400	2,109,000	5,724,400
Operating Grants & Subsidies	6,600,000	250,000	766,000	856,676	120,504,918	-	128,977,594
Operating Contributions	-	-	-	-	-	-	-
Interest Earned	2,050,000	-	-	-	-	1,043,000	3,093,000
Other Revenue	165,000	110,800	63,000	4,757,177	131,222	383,996	5,611,195
Community Services Obligations	(158,472)	-	-	-	-	158,472	0
Internal Transfers - Revenue	17,000	836,872	13,603,328	27,000	3,983,949	1,294,720	19,762,869
Internal Revenue Distribution	(93,603,424)	3,616,048	19,500,727	16,436,091	54,050,558	-	-
	(\$ 2,159,696)	\$ 11,255,600	\$ 34,173,055	\$ 25,775,794	\$ 187,317,697	\$ 97,283,062	\$ 353,645,512
Less: Operating Expenses							
Employee Cost	(2,156,622)	8,010,049	17,409,906	9,935,258	23,526,256	14,431,552	71,156,399
Goods, Services & Other Operational Costs	3,617,181	1,726,960	11,426,798	12,117,376	132,821,165	32,303,531	194,013,011
Transfer from Capital re Loss on Disposal of Assets	-	-	-	-	-	-	-
Finance Costs (incl Interest Expense)	5,313,790	-	-	-	-	6,488,074	11,801,864
Other Expenses	288,980	418,800	1,871,900	1,132,612	28,050	907,900	4,648,242
Depreciation	35,508,262	-	-	-	-	20,119,096	55,627,358
Corporate Overheads & Competitive Neutrality Costs	(6,756,175)	-	-	-	-	6,756,175	0
Internal Transfers - Expenses	17,000	1,264,791	512,326	705,164	10,541,087	2,880,279	15,920,646
	\$ 35,832,416	\$ 11,420,600	\$ 31,220,930	\$ 23,890,410	\$ 166,916,558	\$ 83,886,607	\$ 353,167,521
Less: Transfers							
Transfer from Capital re Loss on Disposal of Assets	-	-	-	-	-	-	-
Retained Surplus/Deficit Brought Forward from Prior Year	-	-	-	-	-	-	-
Transfer from Capital re Unfunded Depreciation	(7,486,755)	-	-	-	-	-	(7,486,755)
Transfer (to) Capital General Revenue Expended	(24,706,292)	10,000	3,182,125	1,625,190	19,888,977	6,064,707	6,064,707
Inter-Function Dividends & Return on Capital	(6,264,065)	-	-	-	-	6,264,065	(0)
Transfers from Reserves	(465,000)	(175,000)	(230,000)	(659,806)	(1,450,738)	(488,009)	(3,468,553)
Transfers to Reserves	930,000	-	-	920,000	1,962,900	1,555,692	5,368,592
	(\$ 37,992,112)	(\$ 165,000)	\$ 2,952,125	\$ 1,885,384	\$ 20,401,139	\$ 13,396,455	\$ 477,991
Operating Surplus (Deficit)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL SUMMARY							
Capital Funding							
General Revenue Used for Capital Purposes	(24,706,292)	10,000	3,182,125	1,625,190	19,888,977	6,064,707	6,064,707
Capital Grants	-	-	-	-	3,232,775	-	3,232,775
Capital Contributions - Cash	-	-	-	-	3,788,000	6,000,000	9,788,000
Capital Contributions - Non Cash Developer	-	-	-	-	4,000,000	4,000,000	8,000,000
Capital Other Revenue	-	-	-	-	-	-	-
Capital Internal Transfers - Revenue	-	-	-	-	-	-	-
Transfers from Capital Reserves	-	-	-	125,000	11,553,000	6,278,490	17,956,490
Transfers to Capital Reserves	-	-	-	-	(3,788,000)	(6,000,000)	(9,788,000)
Loans	-	250,000	-	1,610,000	3,000,300	33,909,754	38,770,054
Proceeds from Sale of Assets	-	-	5,680,100	-	-	-	5,680,100
Funded Depreciation	28,021,507	-	-	-	-	20,119,096	48,140,603
Capital Funding Brought Forward	-	-	-	-	-	-	-
Capital Funding Carried Forward	-	-	-	-	-	-	-
	\$ 3,315,215	\$ 260,000	\$ 8,862,225	\$ 3,360,190	\$ 41,675,052	\$ 70,372,047	\$ 127,844,729
Capital Expenditure							
Capital Expenditure	-	260,000	8,862,225	3,360,190	34,118,467	61,372,177	107,973,059
Capital Internal Transfers - Expense	-	-	-	-	3,556,585	285,638	3,842,223
Capital Expenditure (Carried Over)	-	-	-	-	-	-	-
Capital - Non Cash Developer Contributions	-	-	-	-	4,000,000	4,000,000	8,000,000
Loan Repayments	3,315,215	-	-	-	-	4,714,232	8,029,447
	\$ 3,315,215	\$ 260,000	\$ 8,862,225	\$ 3,360,190	\$ 41,675,052	\$ 70,372,047	\$ 127,844,729

**MACKAY REGIONAL COUNCIL
STATEMENT OF ORIGINAL BUDGET FOR TEN YEARS
To the Year Ending 30 June 2021**

	Budget 2011/2012	Budget 2012/2013	Budget 2013/2014	Budget 2014/2015	Budget 2015/2016	Budget 2016/2017	Budget 2017/2018	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021
Operating Revenue										
Net Rates & Utility Charges	169,935,307	181,938,523	194,796,440	208,588,425	223,189,289	238,844,295	255,631,728	273,635,634	292,947,291	313,406,145
Fees & Charges	20,541,147	22,193,707	23,981,976	25,687,428	27,999,727	30,245,407	32,679,856	35,313,932	38,157,998	41,226,390
Sales - Contract & Recoverable Work	5,724,400	6,010,620	6,311,151	6,626,709	6,958,044	7,305,946	7,671,243	8,054,806	8,457,546	8,880,423
Operating Grants & Subsidies	128,977,594	8,737,156	8,989,271	9,269,249	9,647,327	9,833,748	10,128,759	10,432,622	10,745,600	11,067,988
Interest Earned	3,063,000	3,063,000	3,063,000	3,063,000	3,063,000	3,063,000	3,063,000	3,063,000	3,063,000	3,063,000
Other Revenue	5,611,195	5,775,530	5,952,916	6,131,504	6,315,449	6,504,912	6,700,050	6,901,082	7,108,593	7,321,336
	333,882,643	227,752,536	243,134,754	259,596,315	277,102,836	295,827,307	315,904,646	337,437,316	360,509,528	384,995,282
Less: Operating Expenses										
Employee Cost	71,156,389	74,689,414	78,398,337	83,249,168	88,203,461	93,453,793	98,221,576	105,130,444	111,392,511	118,251,505
Goods, Services & Other Operational Costs	194,013,011	75,603,907	78,288,187	81,021,059	84,421,312	86,894,618	90,017,166	93,272,068	97,255,244	100,208,845
Other Expenses	4,648,242	4,637,034	4,982,145	5,131,610	5,285,145	5,444,125	5,607,448	5,775,672	5,948,942	6,127,410
Internal Transfers - Expenses	15,920,647	16,398,266	16,890,214	17,398,920	17,916,828	18,456,393	19,010,065	19,580,387	20,167,789	20,772,833
Internal Transfers - Revenue	(19,762,869)	(20,355,755)	(20,966,428)	(21,595,421)	(22,243,283)	(22,917,582)	(23,597,899)	(24,305,836)	(25,035,011)	(25,786,069)
Total Operating Expenses	285,975,430	151,172,868	157,562,458	165,203,338	173,585,876	181,338,347	190,248,376	199,452,735	209,729,485	219,872,524
Finance Costs (incl Interest Expense)	11,801,864	13,564,889	15,241,373	16,171,489	16,154,030	14,711,856	15,463,336	16,362,895	18,362,895	20,538,709
Depreciation	55,827,958	57,453,312	58,763,239	59,860,604	59,468,783	59,321,152	60,937,354	62,305,067	63,027,483	65,438,507
	333,404,692	222,191,067	231,567,068	241,235,429	249,206,689	259,371,355	269,607,066	279,607,197	291,179,863	305,949,740
Less: Transfers										
Transfer from Capital re. Less on Disposal of Assets										
Retained Surplus/Deficit Brought Forward from Prior Year	(7,466,755)	(6,340,759)	(4,035,979)	(1,821,185)	-	-	-	-	-	-
Transfer from Capital for Unfunded Depreciation	6,064,707	7,964,352	11,625,055	15,940,926	23,652,793	36,237,076	44,311,679	53,028,788	64,825,029	67,954,461
Transfer (to) Capital General Revenue Expended	(3,488,553)	(1,638,347)	(1,751,841)	(1,852,007)	(1,978,211)	(2,091,841)	(2,241,812)	(2,479,208)	(2,625,012)	(2,825,012)
Transfers from Reserves	5,368,592	5,576,222	5,730,452	6,083,152	6,311,565	6,310,719	7,146,216	7,143,204	7,043,845	14,116,066
Transfers to Reserves	477,991	5,561,468	11,567,687	18,360,886	27,898,147	40,455,954	49,245,561	57,830,180	69,389,666	78,445,515
Operating Surplus (Deficit)										
	-	-	-	-	-	-	-	-	-	-
CAPITAL SUMMARY										
Capital Funding										
General Revenue Used for Capital Purposes	6,064,707	7,964,352	11,625,055	15,940,926	23,652,793	36,237,076	44,311,679	53,028,788	64,825,029	67,954,461
Capital Grants	3,232,775	2,778,000	3,333,000	1,814,531	970,000	-	-	-	-	-
Capital Contributions - Cash	9,788,000	15,000,000	16,000,000	17,000,000	18,000,000	19,000,000	20,000,000	21,000,000	22,000,000	23,000,000
Capital Other Revenue	8,000,000	9,348,114	8,000,000	8,000,000	8,000,000	8,007,000	8,000,000	8,000,000	8,000,000	8,000,000
Capital Internal Transfers - Revenue	-	-	-	-	-	-	-	-	-	-
Transfers from Capital Reserves	8,168,490	2,163,294	2,422,080	716,090	376,090	274,368	4,389,368	1,306,416	1,415,391	288,423
Transfers to Capital Reserves	38,770,054	38,172,082	27,025,646	12,461,788	919,987	26,002,552	57,714,276	27,047,284	57,634,829	60,158,715
New Loans	5,680,100	3,745,347	3,681,526	3,231,218	2,955,720	3,718,864	2,735,389	3,002,383	3,086,738	3,136,531
Proceeds from Sale of Assets	48,140,603	51,112,354	54,727,260	58,039,419	59,486,783	59,321,152	60,937,354	62,305,069	63,027,483	65,438,507
Funded Depreciation	127,844,729	130,283,683	126,814,577	117,203,972	113,651,063	152,561,012	198,088,066	175,689,947	220,001,470	227,986,637
Capital Expenditure										
Capital Expenditure	119,815,282	120,418,668	115,788,479	104,751,771	89,892,474	138,626,515	180,385,206	157,441,479	194,300,394	202,770,986
Loan Repayments	8,029,447	9,865,035	11,026,098	12,462,201	23,758,579	13,934,487	17,702,859	18,248,468	25,701,076	25,215,641
	127,844,729	130,283,683	126,814,577	117,203,972	113,651,063	152,561,012	198,088,066	175,689,947	220,001,470	227,986,637

**MACKAY REGIONAL COUNCIL
STATEMENT OF INCOME AND EXPENDITURE FOR TEN YEARS
To the Year Ending 30 June 2021**

	Budget 2011/2012	Budget 2012/2013	Budget 2013/2014	Budget 2014/2015	Budget 2015/2016	Budget 2016/2017	Budget 2017/2018	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021
INCOME										
Recurrent Revenue:										
Net rates and utility charges	169,935,307	181,938,523	194,756,440	208,588,425	223,189,289	238,844,295	255,831,728	273,636,834	292,947,291	318,406,145
Fees and Charges	20,541,147	22,183,707	23,981,976	25,887,428	27,989,727	30,245,407	32,679,856	35,313,992	38,157,998	41,226,390
Interest received	3,093,000	3,093,000	3,093,000	3,093,000	3,093,000	3,093,000	3,093,000	3,093,000	3,093,000	3,093,000
Sales contracts and recoverable works	5,724,400	6,010,620	6,311,151	6,626,709	6,958,044	7,305,946	7,671,243	8,054,806	8,457,546	8,860,423
Grants, subsidies, contributions and donations	128,977,894	8,737,156	8,995,271	9,289,249	9,547,327	9,833,746	10,128,759	10,432,622	10,746,600	11,067,968
Other	5,611,196	5,779,530	5,852,916	6,131,504	6,315,449	6,504,912	6,700,060	6,901,062	7,108,093	7,321,336
Total Recurrent Revenue:	333,892,643	227,752,536	243,134,754	259,596,315	277,102,836	295,827,306	315,904,646	337,431,316	360,509,528	384,966,262
Capital revenue:										
Grants, subsidies, contributions and donations	21,020,775	27,126,114	27,333,000	26,814,531	26,970,000	27,007,000	28,000,000	29,000,000	30,000,000	31,000,000
Total Capital revenue:	21,020,775	27,126,114	27,333,000	26,814,531	26,970,000	27,007,000	28,000,000	29,000,000	30,000,000	31,000,000
Total Revenue	\$ 354,903,418	\$ 254,878,650	\$ 270,467,754	\$ 286,410,846	\$ 304,072,836	\$ 322,834,306	\$ 343,904,646	\$ 366,431,316	\$ 390,509,528	\$ 415,966,262
EXPENDITURE										
Recurrent Expenses:										
Employee expenses	71,156,399	74,689,414	78,998,397	83,249,168	88,203,461	93,463,793	99,221,576	105,130,444	111,392,511	118,251,505
Materials and services	194,013,011	75,603,908	78,259,188	81,021,069	84,421,312	88,894,618	90,017,166	93,272,088	97,255,244	100,206,845
Finance costs	11,801,864	13,564,869	15,241,373	16,171,489	16,154,030	14,711,866	15,463,336	17,843,335	18,362,895	20,538,709
Depreciation & amortisation	55,627,368	57,453,312	58,765,239	59,860,604	59,486,783	59,321,152	60,937,354	62,306,067	63,027,463	65,438,507
Other expenses	806,020	879,545	905,931	933,109	961,103	989,936	1,019,634	1,050,223	1,081,728	1,114,181
Total recurrent expenses	333,404,652	222,191,068	231,567,088	241,235,429	249,206,689	256,371,355	266,659,066	279,601,137	291,119,861	305,549,747
Total Expenses	\$ 333,404,652	\$ 222,191,068	\$ 231,567,088	\$ 241,235,429	\$ 249,206,689	\$ 256,371,355	\$ 266,659,066	\$ 279,601,137	\$ 291,119,861	\$ 305,549,747
NET RESULT ATTRIBUTABLE TO COUNCIL	\$ 21,498,766	\$ 32,687,582	\$ 38,900,666	\$ 45,175,417	\$ 54,866,147	\$ 67,462,951	\$ 77,245,580	\$ 86,830,179	\$ 99,389,667	\$ 110,445,515

**MACKAY REGIONAL COUNCIL
FINANCIAL POSITION FOR TEN YEARS
To the Year Ending 30 June 2021**

	Budget 2011/2012	Budget 2012/2013	Budget 2013/2014	Budget 2014/2015	Budget 2015/2016	Budget 2016/2017	Budget 2017/2018	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021
Current Assets										
Cash Assets	41,689,233	43,463,814	45,020,335	48,545,389	52,502,652	56,447,162	56,991,696	60,466,673	63,635,918	74,828,548
Receivables	24,612,401	24,612,401	24,612,401	24,612,401	24,612,401	24,612,401	24,612,401	24,612,401	24,612,401	24,612,401
Tax assets	3,925,748	3,925,748	3,925,748	3,925,748	3,925,748	3,925,748	3,925,748	3,925,748	3,925,748	3,925,748
Inventories	1,835,179	1,835,179	1,835,179	1,835,179	1,835,179	1,835,179	1,835,179	1,835,179	1,835,179	1,835,179
Other	-	-	-	-	-	-	-	-	-	-
	72,062,561	73,837,142	75,393,663	78,918,717	82,875,990	86,820,490	87,365,024	90,860,001	94,009,246	105,201,876
Non-Current Assets										
Other	-	-	-	-	-	-	-	-	-	-
Property, plant and equipment	2,606,591,462	2,665,155,462	2,717,362,798	2,757,854,802	2,782,452,709	2,865,420,272	2,972,288,970	3,062,846,375	3,168,889,799	3,321,996,590
Capital works in progress	-	-	-	-	-	-	-	-	-	-
	2,606,591,462	2,665,155,462	2,717,362,798	2,757,854,802	2,782,452,709	2,865,420,272	2,972,288,970	3,062,846,375	3,168,889,799	3,321,996,590
TOTAL ASSETS	2,678,654,013	2,738,992,604	2,792,756,461	2,836,773,519	2,865,328,699	2,943,240,762	3,059,653,994	3,153,706,375	3,282,879,043	3,427,198,466
Current Liabilities										
Payables	24,953,588	24,953,588	24,953,588	24,953,588	24,953,588	24,953,588	24,953,588	24,953,588	24,953,588	24,953,588
Interest bearing liabilities	9,965,035	11,026,098	12,452,201	23,758,579	13,934,497	17,702,859	18,248,468	25,701,076	25,215,641	21,283,080
Provisions	19,965,695	19,965,695	19,965,695	19,965,695	19,965,695	19,965,695	19,965,695	19,965,695	19,965,695	19,965,695
Other	1,625,412	1,625,412	1,625,412	1,625,412	1,625,412	1,625,412	1,625,412	1,625,412	1,625,412	1,625,412
	56,409,730	57,570,793	58,996,986	70,303,274	60,479,192	64,247,954	64,793,163	72,245,771	71,760,336	67,827,775
Non-Current Liabilities										
Interest bearing liabilities	205,251,251	232,397,185	246,970,631	235,673,839	222,059,010	230,358,702	269,824,510	271,170,727	303,589,915	342,465,551
Provisions	18,747,194	18,747,194	18,747,194	18,747,194	18,747,194	18,747,194	18,747,194	18,747,194	18,747,194	18,747,194
Other	-	-	-	-	-	-	-	-	-	-
	223,998,445	251,144,379	265,717,825	254,421,033	240,806,204	249,105,896	288,571,704	289,917,921	322,337,109	361,212,745
TOTAL LIABILITIES	280,408,175	308,715,172	324,714,721	324,724,307	301,285,395	313,353,451	353,364,667	362,163,663	394,097,446	429,040,519
NET COMMUNITY ASSETS	\$ 2,398,245,838	\$ 2,430,277,432	\$ 2,468,051,740	\$ 2,512,049,211	\$ 2,564,043,294	\$ 2,629,887,311	\$ 2,706,289,327	\$ 2,791,542,683	\$ 2,888,781,598	\$ 2,998,157,937
Community Equity										
Council Capital	1,390,117,515	1,421,030,516	1,458,374,682	1,500,025,045	1,550,933,928	1,614,452,371	1,691,153,418	1,774,488,622	1,870,729,042	1,969,981,926
Available Surplus (deficiency)	1,390,117,515	1,421,030,516	1,458,374,682	1,500,025,045	1,550,933,928	1,614,452,371	1,691,153,418	1,774,488,622	1,870,729,042	1,969,981,926
Retained Surplus (deficiency)	976,643,318	975,987,330	974,870,951	973,683,006	970,810,942	969,192,006	966,328,241	964,620,866	963,551,690	964,620,866
Asset revaluation reserve	31,485,005	33,259,586	34,816,107	38,341,161	42,298,424	46,242,934	46,787,468	50,282,445	53,481,680	64,624,321
Other Reserves	-	-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY EQUITY	\$ 2,398,245,838	\$ 2,430,277,432	\$ 2,468,051,740	\$ 2,512,049,211	\$ 2,564,043,294	\$ 2,629,887,311	\$ 2,706,289,327	\$ 2,791,542,683	\$ 2,888,781,598	\$ 2,998,157,937

MACKAY REGIONAL COUNCIL
STATEMENT OF CASH FLOW FOR TEN YEARS
To the Year Ending 30 June 2021

	Budget 2011/2012	Budget 2012/2013	Budget 2013/2014	Budget 2014/2015	Budget 2015/2016	Budget 2016/2017	Budget 2017/2018	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021
Cash flows from operating activities:										
Receipts from customers	334,022,417	227,437,537	243,374,755	258,317,845	274,979,834	292,734,308	312,811,645	334,338,316	357,416,528	381,902,282
Payments to suppliers and employees	(288,817,652)	(155,130,156)	(161,838,670)	(169,401,836)	(177,910,331)	(185,792,535)	(194,846,190)	(204,178,183)	(214,596,897)	(224,565,761)
	64,204,765	72,307,381	81,536,085	88,916,009	97,069,503	106,941,773	117,965,455	130,160,133	142,819,631	157,336,501
Interest received	3,083,000	3,083,000	3,083,000	3,083,000	3,083,000	3,083,000	3,083,000	3,083,000	3,083,000	3,083,000
Borrowing Costs	(11,801,863)	(10,564,869)	(15,241,373)	(16,171,488)	(16,154,030)	(14,711,856)	(15,483,336)	(17,843,335)	(18,382,885)	(20,538,709)
Other										
Net cash inflow (outflow) from operating activities	55,485,902	61,635,292	69,887,712	75,837,520	84,008,473	95,322,817	105,505,119	115,409,796	127,548,936	139,870,792
Cash flow from investing activities:										
Payments for property, plant and equipment	(107,973,059)	(100,461,185)	(100,712,265)	(92,353,271)	(77,568,018)	(128,172,328)	(167,797,391)	(144,716,030)	(161,433,182)	(189,757,767)
Net movement in community loans										
Proceeds from sale of property plant and equipment	15,469,100	20,083,461	19,881,526	20,231,218	20,955,720	22,725,864	22,735,389	24,002,383	25,086,738	26,136,531
Net cash inflow (outflow) from investing activities	(92,504,959)	(80,377,708)	(84,830,739)	(72,122,053)	(56,612,298)	(105,446,462)	(145,062,002)	(120,713,647)	(136,346,444)	(163,621,236)
Cash flow from financing activities:										
Proceeds from borrowings	38,770,064	35,172,032	27,025,646	12,461,788	319,867	28,002,552	57,714,276	27,047,294	57,634,829	60,158,715
Repayment of borrowings	(8,029,447)	(9,865,035)	(11,026,096)	(12,452,201)	(23,758,579)	(13,994,497)	(17,702,858)	(18,248,468)	(25,701,078)	(25,215,641)
Repayments made on finance leases										
Net cash inflow (outflow) from financing activities	30,740,607	25,306,997	15,999,548	5,567	(23,438,912)	12,868,055	40,011,417	8,798,826	31,933,753	34,943,074
Net increase (decrease) in cash held	(6,208,450)	1,774,581	1,556,521	3,525,054	3,967,263	3,944,510	544,534	3,484,977	3,149,245	11,192,630
Cash at beginning of reporting period	47,957,683	41,889,233	43,463,814	45,020,335	48,545,389	52,502,652	56,447,162	58,981,696	60,485,673	63,638,918
Cash at end of reporting period	\$ 41,689,233	\$ 43,463,814	\$ 45,020,335	\$ 48,545,389	\$ 52,502,652	\$ 56,447,162	\$ 56,991,696	\$ 60,485,673	\$ 63,638,918	\$ 74,829,548

**MACKAY REGIONAL COUNCIL
STATEMENT OF CHANGES IN EQUITY FOR TEN YEARS
To the Year Ending 30 June 2021**

	Available Surplus	Capital Account	Asset Revaluation Reserve	Other Reserves	Total
Estimated Balance at 30 June 2011	-	1,362,350,298	970,421,287	37,753,456	2,370,525,041
Surplus for the period	21,498,766				21,498,766
Transfer to and from reserves					
Transfer to/from Capital	(19,598,727)	19,598,727			-
Transfer to Reserve - prior surplus			6,222,031		6,222,031
Transfer to Reserves	(5,368,592)	(9,788,000)		15,156,592	-
Transfer from Reserves	3,468,553	17,956,490		(21,425,043)	-
Total Transfers to and from Reserves	(21,498,766)	27,767,217	6,222,031	(6,268,451)	6,222,031
Balance as at 30 June 2012	\$ -	\$ 1,390,117,515	\$ 976,643,318	\$ 31,485,005	\$ 2,398,245,838

	Available Surplus	Capital Account	Asset Revaluation Reserve	Other Reserves	Total
Estimated Balance at 30 June 2012	-	1,390,117,515	976,643,318	31,485,005	2,398,245,838
Surplus for the period	32,687,582				32,687,582
Transfer to and from reserves					
Transfer to/from Capital	(28,749,707)	28,749,707			-
Transfer to Reserve - prior surplus			(655,988)		(655,988)
Transfer to Reserves	(5,576,222)	(15,000,000)		20,576,222	-
Transfer from Reserves	1,638,347	17,163,294		(18,801,641)	-
Total Transfers to and from Reserves	(32,687,582)	30,913,001	(655,988)	1,774,581	(655,988)
Balance as at 30 June 2013	\$ -	\$ 1,421,030,516	\$ 975,987,330	\$ 33,259,586	\$ 2,430,277,432

	Available Surplus	Capital Account	Asset Revaluation Reserve	Other Reserves	Total
Estimated Balance at 30 June 2013	-	1,421,030,516	975,987,330	33,259,586	2,430,277,432
Surplus for the period	38,900,687				38,900,687
Transfer to and from reserves					
Transfer to/from Capital	(34,922,076)	34,922,076			-
Transfer to Reserve - prior surplus			(1,116,379)		(1,116,379)
Transfer to Reserves	(5,730,452)	(16,000,000)		21,730,452	-
Transfer from Reserves	1,751,841	18,422,090		(20,173,931)	-
Total Transfers to and from Reserves	(38,900,687)	37,344,166	(1,116,379)	1,556,521	(1,116,379)
Balance as at 30 June 2014	\$ -	\$ 1,458,374,682	\$ 974,870,951	\$ 34,816,107	\$ 2,468,061,740

**MACKAY REGIONAL COUNCIL
STATEMENT OF CHANGES IN EQUITY FOR TEN YEARS
To the Year Ending 30 June 2021**

	Available Surplus	Capital Account	Asset Revaluation Reserve	Other Reserves	Total
Estimated Balance at 30 June 2014	-	1,458,374,682	974,870,951	34,816,107	2,468,061,740
Surplus for the period	45,175,417				45,175,417
Transfer to and from reserves					
Transfer to/from Capital	(40,934,272)	40,934,272			-
Transfer to Reserve - prior surplus			(1,187,945)		(1,187,945)
Transfer to Reserves	(6,093,152)	(17,000,000)		23,093,152	-
Transfer from Reserves	1,852,007	17,716,091		(19,568,098)	-
Total Transfers to and from Reserves	(45,175,417)	41,650,363	(1,187,945)	3,525,054	(1,187,945)
Balance as at 30 June 2015	\$ -	\$ 1,500,025,045	\$ 973,683,006	\$ 38,341,161	\$ 2,512,049,211

	Available Surplus	Capital Account	Asset Revaluation Reserve	Other Reserves	Total
Estimated Balance at 30 June 2015	-	1,500,025,045	973,683,006	38,341,161	2,512,049,211
Surplus for the period	54,866,146				54,866,146
Transfer to and from reserves					
Transfer to/from Capital	(50,532,793)	50,532,793			-
Transfer to Reserve - prior surplus			(2,872,064)		(2,872,064)
Transfer to Reserves	(6,311,565)	(18,000,000)		24,311,565	-
Transfer from Reserves	1,978,211	18,376,090		(20,354,301)	-
Total Transfers to and from Reserves	(54,866,146)	50,908,883	(2,872,064)	3,957,263	(2,872,064)
Balance as at 30 June 2016	\$ -	\$ 1,550,933,928	\$ 970,810,942	\$ 42,298,424	\$ 2,564,043,294

	Available Surplus	Capital Account	Asset Revaluation Reserve	Other Reserves	Total
Estimated Balance at 30 June 2016	-	1,550,933,928	970,810,942	42,298,424	2,564,043,294
Surplus for the period	67,462,953				67,462,953
Transfer to and from reserves					
Transfer to/from Capital	(63,244,076)	63,244,076			-
Transfer to Reserve - prior surplus			(1,618,936)		(1,618,936)
Transfer to Reserves	(6,310,719)	(19,000,000)		25,310,719	-
Transfer from Reserves	2,091,841	19,274,368		(21,366,209)	-
Total Transfers to and from Reserves	(67,462,953)	63,518,443	(1,618,936)	3,944,510	(1,618,936)
Balance as at 30 June 2017	\$ -	\$ 1,614,452,371	\$ 969,192,006	\$ 46,242,934	\$ 2,629,887,311

**MACKAY REGIONAL COUNCIL
STATEMENT OF CHANGES IN EQUITY FOR TEN YEARS
To the Year Ending 30 June 2021**

	Available Surplus	Capital Account	Asset Revaluation Reserve	Other Reserves	Total
Estimated Balance at 30 June 2017	-	1,614,452,371	969,192,006	46,242,934	2,629,887,311
Surplus for the period	77,245,581				77,245,581
Transfer to and from reserves					
Transfer to/from Capital	(72,311,679)	72,311,679			-
Transfer to Reserve - prior surplus			(863,766)		(863,766)
Transfer to Reserves	(7,146,216)	(20,000,000)		27,146,216	-
Transfer from Reserves	2,212,314	24,389,368		(26,601,682)	-
Total Transfers to and from Reserves	(77,245,581)	76,701,047	(863,766)	544,534	(863,766)
Balance as at 30 June 2018	\$ -	\$ 1,691,153,418	\$ 968,328,241	\$ 46,787,468	\$ 2,706,269,127

	Available Surplus	Capital Account	Asset Revaluation Reserve	Other Reserves	Total
Estimated Balance at 30 June 2018	-	1,691,153,418	968,328,241	46,787,468	2,706,269,127
Surplus for the period	86,830,180				86,830,180
Transfer to and from reserves					
Transfer to/from Capital	(82,028,788)	82,028,788			-
Transfer to Reserve - prior surplus			(1,556,624)		(1,556,624)
Transfer to Reserves	(7,143,204)	(21,000,000)		28,143,204	-
Transfer from Reserves	2,341,812	22,306,416		(24,648,227)	-
Total Transfers to and from Reserves	(86,830,180)	83,335,204	(1,556,624)	3,494,976	(1,556,624)
Balance as at 30 June 2019	\$ -	\$ 1,774,488,622	\$ 966,771,616	\$ 50,282,445	\$ 2,791,542,683

	Available Surplus	Capital Account	Asset Revaluation Reserve	Other Reserves	Total
Estimated Balance at 30 June 2019	-	1,774,488,622	966,771,616	50,282,445	2,791,542,683
Surplus for the period	99,389,666				99,389,666
Transfer to and from reserves					
Transfer to/from Capital	(94,825,029)	94,825,029			-
Transfer to Reserve - prior surplus			(2,150,751)		(2,150,751)
Transfer to Reserves	(7,043,845)	(22,000,000)		29,043,845	-
Transfer from Reserves	2,479,208	23,415,391		(25,894,600)	-
Total Transfers to and from Reserves	(99,389,666)	96,240,420	(2,150,751)	3,149,245	(2,150,751)
Balance as at 30 June 2020	\$ -	\$ 1,870,729,042	\$ 964,620,866	\$ 53,431,690	\$ 2,888,781,598

**MACKAY REGIONAL COUNCIL
STATEMENT OF CHANGES IN EQUITY FOR TEN YEARS
To the Year Ending 30 June 2021**

	Available Surplus	Capital Account	Asset Revaluation Reserve	Other Reserves	Total
Estimated Balance at 30 June 2020	-	1,870,729,042	964,620,866	53,431,690	2,888,781,598
Surplus for the period	110,445,514				110,445,514
Transfer to and from reserves					
Transfer to/from Capital	(98,954,461)	98,954,461			-
Transfer to Reserve - prior surplus			(1,069,175)		(1,069,175)
Transfer to Reserves	(14,116,066)	(23,000,000)		37,116,066	-
Transfer from Reserves	2,625,012	23,298,423		(25,923,435)	-
Total Transfers to and from Reserves	(110,445,514)	99,252,884	(1,069,175)	11,192,631	(1,069,175)
Balance as at 30 June 2021	\$ -	\$ 1,969,981,926	\$ 963,551,690	\$ 64,624,321	\$ 2,998,157,937

**MACKAY REGIONAL COUNCIL
MEASURES OF FINANCIAL SUSTAINABILITY FOR TEN YEARS
To the Year Ending 30 June 2021**

	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	Budget 2020/2021
Operating Surplus Ratio (Net Operating Surplus / Total Revenue)	6.06%	12.82%	14.38%	15.77%	18.04%	20.90%	22.46%	23.70%	25.45%	26.55%
0 - 10%										
Interest Coverage Ratio (Net Interest Expense / Total Revenue)	3.33%	5.32%	5.64%	5.65%	5.31%	4.56%	4.50%	4.87%	4.70%	4.94%
0 - 5%										
Working Capital Ratio (Current Assets / Current Liabilities)	1.29 : 1	1.29 : 1	1.29 : 1	1.13 : 1	1.38 : 1	1.36 : 1	1.36 : 1	1.27 : 1	1.32 : 1	1.56 : 1
Between 1:1 and 4:1										
Net Financial Liabilities Ratio (Total Liabilities - Current Assets) / Total Revenue)	58.51%	91.89%	91.93%	85.59%	71.60%	69.96%	77.15%	73.85%	76.67%	77.68%
Small than or equal to 60%										
Asset Sustainability Ratio (Capital Expenditure Renewals/annual Depreciation)	132.49%	107.22%	97.13%	91.24%	65.48%	97.23%	131.18%	107.94%	90.27%	117.52%
Greater than 90%										
Asset Consumption Ratio (NDV of Infrastructure Assets / Gross Replacement Cost)	79.2%	78.2%	77.1%	76.0%	74.9%	76.9%	77.2%	76.0%	76.2%	75.9%
40 - 80%										

**MACKAY REGIONAL COUNCIL
BUDGET STATEMENTS 2011/2012
CAPITAL PROJECTS**

**Budget
2011/2012**

GENERAL

DEVELOPMENT SERVICES

Health and Regulatory

Mackay Animal Pound	250,000
Sarina Animal Pound	10,000
	260,000

TOTAL DEVELOPMENT SERVICES

260,000

CORPORATE SERVICES

Procurement & Plant

Plant & Equipment - Replacement Program	6,423,000
	6,423,000

Information Services

On-Line Services	20,000
Aerial Photograpy	24,000
Computer Equipment Strategic	133,225
Computer Software Strategic	165,000
Computer Equip & Software Non Strategic	130,000
Computer Systems Business Continuity	145,000
Photocopiers	23,000
Mobile Computing	160,000
Sharepoint	55,000
Email & Systems Archiving	45,000
Safeplan	80,000
Networks	225,000
Server schema design	15,000
Arc GIS	90,000
ECM - Dataworks Upgrade	240,000
Planning Management System - Mastersuite infomaster	5,000
Archival Storage	10,000
Corporate Computer Systems	344,000
Asset Management Software Project	400,000
	2,309,225

Customer Services

Customer Service Refurbishment - OH&S	80,000
	80,000

Corporate Communications

Mackay Regional Council - Entry Signage	35,000
Mackay Regional Council - Facility Signage	15,000
	50,000

TOTAL CORPORATE SERVICES

8,862,225

**MACKAY REGIONAL COUNCIL
BUDGET STATEMENTS 2011/2012
CAPITAL PROJECTS**

COMMUNITY SERVICES	Budget 2011/2012
<u>Property Services</u>	
Mirani Caravan Park - Refurbishment & Upgrade	267,800
42 Wellington Street - Building Refurbishment & Upgrade	20,600
Old Town Hall - Refurbishment & Upgrade	30,000
Greenmount Homestead - Refurbishment and Upgrade	80,000
Mackay City Library - Refurbishment and Upgrade	20,000
Gordon White Library - Refurbishment and Upgrade	20,000
Mirani Library - Refurbishment and Upgrade	20,000
Sarina Library - Refurbishment & Upgrade	10,000
Ergon Energy Building - Refurbishment & Upgrade	1,200,000
Sarina Depot - Refurbishment & Upgrade	38,000
Mirani Depot - Refurbishment & Upgrade	38,000
Ness Street Depot - Refurbishment & Upgrade	37,890
Community Halls Refurbishment and Upgrade	120,000
Administrartion Buildings Refurbishment and Upgrade	50,000
Sarina Sugar Shed Improvements	15,300
	1,967,590
<u>Community Development & Libraries</u>	
City Library - Capital Plant & Equipment	54,000
City Library - Microfiche / Film Reader Prints	16,000
City Library - RFID	300,000
	370,000
<u>Convention Precinct and Events</u>	
Upgrade Precinct Signage - MECC	15,000
Art Storgae Shed for Technical Equipment - MECC	160,000
Renew Auto Doors - MEC	14,000
New Backstage Carpet - MEC	40,000
Furniture Replacement - MEC	40,000
Technical Equipment Upgrade - MEC	80,000
Venue Audit - MEC	10,000
Renew Auditorium Seats - MEC	95,000
New Air-Conditioner - MEC	250,000
Artspace - Artwork Purchases	10,000
	714,000
<u>Recreation Services</u>	
Mirani Pool Capital Expenditure	41,200
Pioneer Pool Capital Expenditure	71,200
Memorial Pool Capital Expenditure	71,200
	183,600
<u>Economic Development</u>	
City Centre Works	125,000
	125,000
TOTAL COMMUNITY SERVICES	3,360,190

**MACKAY REGIONAL COUNCIL
BUDGET STATEMENTS 2011/2012
CAPITAL PROJECTS**

	Budget 2011/2012
ENGINEERING SERVICES	
<u>Department Management</u>	
Generator - Paget Depot	300,000
SES Building Upgrade - Ness Street	20,000
SES Building Upgrade - Sarina	220,000
SES Building Upgrade - Armstrong Beach	15,000
Generator	100,000
City Centre Improvements (General)	50,000
River Street East - Riverfront Extension	25,000
City Centre Footpaths	303,000
	1,033,000
<u>Civil Operations</u>	
Plant & Equipment - Maintenance	28,700
	28,700
<u>Technical Services</u>	
Asset Services - Traffic Counters	59,767
Land under Roads Resumption & Compensation	81,727
	141,494
<u>Parks & Environment</u>	
Goodes Lookout - Fence, shelter, paths	75,000
Signage	15,000
Beach Access Upgrades - Sand ladders and beach access ramps	10,000
Roundabouts - General Upgrade	20,000
Shelters - Roof Replacement	20,000
Shelters - Upgrade	15,000
Programmed Upgrade - Flooring, basins, pedestals and sensor	40,000
Walkerston Cemetery - Roads upgrading	100,000
Minor Play Equipment - General Replacement	50,000
Meadowlands Sector: Earthworks - Botanic Gardens	801,000
Crediton Hall Park - Bollards, Fencing, Tree Planting, earth	10,000
Shoal Point Denman Avenue - fencing and beach access	10,000
Binnington Esplanade	10,000
Foreshore Management Plans - Implementation at various	15,000
General Upgrades - foreshore parks	25,000
Sarina Beach - picnic settings x2	10,000
Broad Street Redevelopment, Sarina	50,000
Harbour Beach Park - decking/boardwalks	45,000
River Street Car Park	100,000
Eton Pony Club Toilet Ramp	100,000
Mt Bassett - Portable Water Facilities Cemeteries	5,000
Mt Bassett Cemetery - Beam Installations	10,000
Mirani Cemetery - Irrigation to beam section	12,000
Northern Beaches Community Hall Playground	40,000
Grasstree Beach - Major Play. Shade and Softall	225,000
Koumala Park - Upgrade play equip & shade over new	65,000
Bucasia Beach Park	10,000
Park Shelters Painting	5,000
Landscaping - General - Mt Bassett	10,000
Rubber Soffall Undersurfacing	60,000
Local Park Development	15,000
Botanic Gardens	20,000

**MACKAY REGIONAL COUNCIL
BUDGET STATEMENTS 2011/2012
CAPITAL PROJECTS**

	Budget 2011/2012
Kaliguil Sector- Aboriginal Precinct - bridge and paths	70,000
Cremorne Sector - Lagoon Deck Path	89,000
Cremorne Sector - Cafe Equipment Upgrades	5,000
Summerlands Sector - Roads and Services	40,000
	2,202,000
 <u>Civil Projects</u>	
Glenpark Street Signalisation - Evan - Short Street	190,000
LATM Initiatives	210,000
Archibald/Paradise Sts Intersection	1,791,356
Connors Road Upgrade	2,323,000
Pioneer Street & Holts Road (Intersectio	810,000
Holts Road & Woodward's Road	1,173,523
Grasree Beach Road - Chn 3.95 to 4.2km	233,000
Constant Creek - Ramp Reconstruction & Carpark	550,000
McEwans Beach Road Widening	600,000
Hill Street Sarina	150,000
CWMMD Boundary Road West - Culvert	2,857,000
Land Purchase - Western Connector	350,000
Traffic Signals (Installation)	64,200
Victoria Street Rehabilitation - Sydney to Gregory in conjunction with Flood Damage	120,000
Valley Street Bus turn-around at North High School	70,000
Paradise Street Upgrade	200,000
Crediton Loop Road - (LG/SAFEST)	380,000
Armstrong Beach Rd - Chn 5.1 - 5.6km	90,000
Eversleigh Road - Chn 4.8 - 5.3km	54,000
Holmes Dr / Leahy St Intersection - Splitter Island	19,000
O'Keefe St - Field St to cul-de-sac end	60,000
Oak St Drainage Augmentation - Drainage Upgrade	250,000
Grendon St, Nth Mackay Outfall - Concrete lining 85m x 2.5m	33,000
Casey Avenue - Bridge Upgrade	450,000
Hill End Road - Davey St to Glenella Rd	1,115,000
Park & Porter Street	848,000
Cape Hillsborough Widening - Stage 2	372,000
Matsuura Drive Stage 2	500,000
Armstrong Beach Road, Chn 5.6 - 6.2 km Excl intersection	170,000
Eversleigh Road, Chn 5.3 - 5.8 km	220,000
Pedestrian Crossing, Bedford Rd / Emperor Dr Intersection	30,000
Bucasia State School, Parking, Signage & Setdown Upgrade	115,000
Hampden State School, Drop Off Zone, Pathway, Traffic Calm	91,000
Grasree Beach Bikeway/Footway, Zelma St to existing	120,000
Grasree Beach Bikeway/Footway, Existing township to Chn	100,000
Brewers Road Footway, Hoey Street to Broad Street	36,000
Kippen Drive, Bus turn around	35,000
Moohins Rd Habana, Intersection Improvements	50,000
Mortensen Street, Drainage upgrade Int Evans Ave	32,000
Hill End Road Reconstruction, Highway to Davey St	150,000
Simpson Street, Culverts under road to detention basin	120,000
Baxter Dr, Mt Pleasant - Footpath - Bus Set Down to School	36,000
Murray Creek Boat Ramp - Carpark	50,000
Podosky St, Field St to Paget St	20,000
Keith Hamilton St, Nebo Rd to Longair St	20,000
Mogford St, Simpson St to Nebo Rd	20,000
Bannister Street, Milton to Dennis with Flood Damage	505,000
Jackson Street, Sarina	61,000

**MACKAY REGIONAL COUNCIL
BUDGET STATEMENTS 2011/2012
CAPITAL PROJECTS**

	Budget 2011/2012
Place Avenue, Sarina	200,000
Farleigh-Habana Rd Widen & Rehab, Trevaskis - Bruce H/way	850,000
Shakespeare Street Rehabilitation, Sydney St - Milton St	1,000,000
Kellys Rd Catchment, BCKR Reach A1-7 Kellys Rd-Stoddarts	130,000
Kellys Rd Catchment, BCKR Reach A1-8 Stoddarts	250,000
Kellys Rd Catchment, BCKR Reach A1-9 Dwtstream Bold St	70,000
Culvert under Sams Road - The Crescent	20,000
Gaylard St drain catchment, Culvert works + contrib to levee	633,687
Murray Creek Causeway, Rostirollas Rd	200,000
Connors Rd Construction, Crichtons Rd to Cooks Lane	300,000
Milton Street Construction - Incl F Lane Inter	300,000
Gorge Rd, Argents Rd to Kowari Gorge Rd Chn 1.95 - 2.5	430,000
Devereaux Creek Road, Chn 2.43 - 3.03	425,000
Nelson Street / River Street Roundabout	100,000
East Funnel Creek Road	1,275,000
Paulette Street Reconstruction	250,000
Armstrong Beach Road - Ch 4.56 to Ch 5.1km	300,000
Drain Lining Iluka Court Reserve	45,000
Tennyson Street Linemarking	41,000
Pavement Rehabilitation	3,952,039
Shakespeare Street 45 Deg Parking	70,000
Advance Design	443,000
Crediton Loop Road - Gravel & Seal Chn 1.29 - 1.92	250,000
Crediton Loop Rd - Gravel and seal 0 to 1.29 & Un-named gull	210,000
Council Bus Shelters	69,550
Klingner Street Shoulder Treatment	140,000
Hodges Street Shoulder Treatment	108,000
Perry Road K&C and drainage Bold St & Shoulder	200,000
DDA Action Plans	22,898
Footpaths	871,305
Carparks	107,000
Bold Street Culvert	310,300
Reach A4-1 Downstream Stoddarts	27,000
Stormwater Quality Initiatives	20,000
Holts Road (Culvert Upgrade Mackay Bucasia Rd)	1,555,000
River St - Macalister St to Sydney St	1,250,000
	<u>34,269,858</u>
TOTAL ENGINEERING SERVICES	<u>37,675,052</u>
TOTAL GENERAL FUND PROJECTS	<u>50,157,467</u>

**MACKAY REGIONAL COUNCIL
BUDGET STATEMENTS 2011/2012
CAPITAL PROJECTS**

	Budget 2011/2012
WATER	
Plant & Equipment at Cost - Water	100,000
Laboratory - Plant & Equipment at Cost	40,000
RWI Dumbleton Raw Water Supply ph1	4,300,000
Water Service Replacements	350,547
WTP Process System Improvements	400,000
Retic - Meter Replacement Program	450,270
Leak Detection and Demand Management	400,000
60250 - Digitisation of Telemetry	1,184,506
Mirani WTP	750,000
WMR Marian Network Augmentation	350,000
WMR Mirani Network Augmentation	2,122,000
WPS - Blacks Beach Reservoir New Booster	951,755
AWMR - Paradise St (Bridge - Milton)	490,251
Eton Water Pump Station	50,000
Mt Griffith Reservoir - Leaking Roof	508,368
Reservoir Chlorination System	60,000
WRS - Greenmount No 2 Reservoir	1,000,000
South Mackay Trunk Main	1,300,000
Forgan Bridge Trunk Main	833,333
Nebo Road Trunk Main - Replacement	1,250,000
WRS-Reservoir Corrosion Project	358,953
WPS-New Booster Eulbertie Av Development	323,507
CWMM-375dia Rosewood Drive	588,383
BWMM-Mangrove Road (River to Victoria Street)	419,276
AWMR-McGinn St (Simpson to Nebo Rd)	404,383
AWMR-George Street (Feild to howards)	385,897
BWMM-Bridge Road (Milton to Paradise St)	297,017
AWMR-Mogford St (Feild to Simpson)	231,076
AWMR-Gregory Street (Gordon to Alfred)	205,658
AWMR-Place Av (Lawrie to Brooks) stage 1	196,415
AWMR-Brisbane Street (Alfred to Gordon)	191,793
AWMR-Wellington Street (Victoria to River)	175,618
AWMR-Wellington Street (Victoria to Gordon)	150,200
AWMR-Grendon Street (Palmer to Evans)	103,985
AWMR-Hill End Road	88,672
BWMM-Cameron Street relocation (Binnington Esp to Hoey St)	71,274
BWMM-Ferleigh Av (Bedford rd to Maple Dr)	34,853
BWMM- Tennyson Street (Junction of Victoria)	15,804
MAW-Project Support MIA :WATER	750,000
MAC-Percy Court Embankment Repairs	462,152
MAW-Advance Design	402,675
TOTAL WATER PROJECTS	22,748,621

**MACKAY REGIONAL COUNCIL
BUDGET STATEMENTS 2011/2012
CAPITAL PROJECTS**

	Budget 2011/2012
WASTE WATER	
Plant & Equipment at Cost - Sewerage	235,698
Manhole Repairs	200,000
Mirani Refurbishment & Enhancement	2,500,000
SPS - Goldsmith Street SPS Upgrade	2,137,685
SPS Gooseponds - Upgrade	2,206,966
SPS - Base Hospital	956,097
Place Avenue SPS - Sarina	1,452,875
SPS - Sarina No 8	665,592
Boundary Road Switchboard	7,350
Scott Street Switchboard	7,350
SPS-Holts Road Switchboard	7,350
CSLP - Forgan Bridge Trunk Rising Main	833,333
SPS - Dump Road	2,354,242
SPS - Marryatt Street Upgrade	1,703,092
SPS - Prawn Farm	3,997,423
SPS - Temples Lane	1,168,030
STP - Sarina Water Recycling Facility	3,426,271
Inflow/Infiltration	1,000,000
MAS-Project Support MIA :Sewerage	750,000
MAS-Advance Design	402,675
TTS-Digitisation of MW Telemetry	1,184,506
STP-Seaforth Alarms	25,465
CSPS - Michelmore Street develop scheme	485,260
CSPS - McAleese develop scheme	485,260
SPS-Rolling Pump Replacements	55,458
SPS-Auto Duty Rotation	36,730
SPS-Remote Inhibit	24,486
TOTAL WASTE WATER PROJECTS	28,309,194
TOTAL WATER & WASTE WATER PROJECTS	51,057,815
WASTE	
90039 - Hogans Pocket Landfill - Cell 2 Construction	1,000,000
90044 - Bayersville Landfill Remediation	9,000,000
90045 - Bayersville Landfill Gas System	600,000
TOTAL WASTE PROJECTS	10,600,000
TOTAL COUNCIL PROJECTS	111,815,282